

Financial statements of

# **Sinai Health System**

March 31, 2015 and March 31, 2014

# Sinai Health System

For the periods ending March 31, 2015 and March 31, 2014

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June 16, 2015

## **Independent Auditor's Report**

### **To the Board of Directors of Sinai Health System**

We have audited the accompanying financial statements of Sinai Health System, which comprise the statements of financial position as at March 31, 2015 and March 31, 2014 and the statements of operations, statements of changes in net assets (deficit), remeasurement gains and losses and cash flows for the years then ended, and the related notes, which comprise a summary of significant accounting policies and other explanatory information.

#### **Management's responsibility for the financial statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

#### **Auditor's responsibility**

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained in our audits is sufficient and appropriate to provide a basis for our audit opinion.

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**Opinion**

In our opinion, the financial statements present fairly, in all material respects, the financial position of Sinai Health System as at March 31, 2015 and March 31, 2014 and the results of its operations, its remeasurement gains and losses and its cash flows for the years then ended in accordance with Canadian public sector accounting standards.

*PricewaterhouseCoopers LLP*

**Chartered Professional Accountants, Licensed Public Accountants**

# Sinai Health System

## Statements of financial position

as at March 31, 2015 and March 31, 2014  
(in thousands of dollars)

	2015	2014
	\$	\$
		(Note 1)
<b>Assets</b>		
Current assets		
Cash (Note 3)	102,769	80,015
Restricted cash (Note 4)	11,064	17,594
Short-term investments (Note 5)	20,750	24,686
Accounts receivable (Notes 6 and 14)	38,086	42,545
Capital grants receivable (Note 7)	4,946	5,994
Inventories	3,335	3,576
Prepaid deposits and sundry assets (Notes 14 and 17)	3,647	3,814
	184,597	178,224
Restricted cash (Note 4)	9,473	10,577
Capital grants receivable (Note 7)	3,705	2,724
Due from related entities (Note 14)	4,796	4,546
Other long-term assets (Note 8)	4,144	3,812
Property and equipment (Note 9)	1,090,879	1,082,714
	1,297,594	1,282,597
<b>Liabilities</b>		
Current liabilities		
Bank indebtedness (Note 10)	-	3,230
Accounts payable and accrued liabilities (Note 17)	92,162	103,960
Administered funds	10,603	10,824
Current portion of long-term liabilities (Note 10)	1,482	201
Current portion of long-term redevelopment obligation (Note 11)	6,415	6,103
Deferred contributions (Note 13)	76,048	74,451
	186,710	198,769
Long-term liabilities (Note 10)	103,787	74,606
Long-term redevelopment obligation (Note 11)	374,412	376,561
Employee future benefits (Note 12)	24,534	22,779
Deferred contributions (Note 13)	600,600	598,732
	1,290,043	1,271,447
<b>Net assets consists of</b>		
Unrestricted	10,129	10,347
Accumulated remeasurement gain and (loss)	(2,578)	803
	7,551	11,150
	1,297,594	1,282,597

Commitments and contingencies (Note 17)

Approved by the Board

\_\_\_\_\_  
Director

\_\_\_\_\_  
Director

# Sinai Health System

## Statements of operations

For the years ended March 31, 2015 and March 31, 2014  
(in thousands of dollars)

	2015	2014
	\$	\$
		(Note 1)
<b>Income</b>		
Ministry of Health and Long-term Care (MOHLTC)	430,498	434,743
Patient revenue	15,900	13,554
Preferred accommodation	11,392	11,367
Research funding (Note 15)	78,735	79,329
Commercial	11,799	12,314
Other revenue and recoveries	44,071	43,729
Amortization of deferred contributions for equipment	7,487	6,076
	<u>599,882</u>	<u>601,112</u>
<b>Expenses</b>		
Salaries and wages	301,306	300,847
Employee benefits	71,163	70,495
General supplies and other	95,727	96,890
Medical and surgical supplies	21,446	20,629
Drugs	13,462	12,834
Research (Note 15)	78,735	79,329
Amortization of equipment	13,987	12,228
Interest	1,702	1,793
	<u>597,528</u>	<u>595,045</u>
Excess of income over expenses before the undernoted	<u>2,354</u>	<u>6,067</u>
Amortization of deferred capital contributions	37,778	36,451
Less: amortization of building and research equipment	(43,373)	(41,810)
	<u>(5,595)</u>	<u>(5,359)</u>
Funding of interest - building	20,495	22,319
Interest cost on building (MOHLTC share)	(20,495)	(22,319)
	<u>-</u>	<u>-</u>
Excess (deficiency) of income over expenses before the following	(3,241)	708
MOHLTC working capital funding received	-	12,609
<b>Excess (deficiency) of income over expenses for the year</b>	<u>(3,241)</u>	<u>13,317</u>

# Sinai Health System

## Statements of changes in net assets (deficit)

For the years ended March 31, 2015 and March 31, 2014  
(in thousands of dollars)

	Investment in capital assets	Unrestricted	2015
	\$	\$	\$
<b>Balance, beginning of year</b>	-	10,347	10,347
Deficiency of revenue over expenses	-	(3,241)	(3,241)
Donated artwork (Note 9)	3,023	-	3,023
<b>Balance, end of year</b>	<b>3,023</b>	<b>7,106</b>	<b>10,129</b>

	Investment in capital assets	Unrestricted	2014
	\$	\$ (Note 1)	\$ (Note 1)
<b>Balance, beginning of year</b>	-	(2,970)	(2,970)
Excess of revenue over expenses	-	13,317	13,317
<b>Balance, end of year</b>	<b>-</b>	<b>10,347</b>	<b>10,347</b>

# Sinai Health System

## Statements of remeasurement gains and losses

For the years ended March 31, 2015 and March 31, 2014  
(in thousands of dollars)

	2015	2014
	\$	\$
		(Note 1)
<b>Accumulated remeasurement gains and (losses), beginning of year</b>	803	(1,445)
Unrealized gains (losses) attributable to interest rate swaps (Note 10)	(3,381)	2,248
<b>Accumulated remeasurement gains and (losses), end of year</b>	<b>(2,578)</b>	<b>803</b>

# Sinai Health System

## Statements of cash flows

For the years ended March 31, 2015 and March 31, 2014  
(in thousands of dollars)

	2015	2014
	\$	\$
		(Note 1)
<b>Cash provided by (used in)</b>		
<b>Operating activities</b>		
Excess (deficiency) of income over expenses for the year	(3,241)	13,317
Items not affecting cash		
Amortization of equipment	13,987	12,228
Amortization of building and research equipment	43,373	41,810
Recognition of deferred capital contributions	(45,265)	(42,527)
Recognition of deferred contributions	(81,348)	(79,316)
Decrease (increase) in due from related entities	(250)	100
Employee future benefits	2,246	2,182
Payment for employee future benefits	(491)	(734)
Increase in other long term assets	(634)	(927)
Increase in other long term liabilities	27,584	706
Decrease in capital grants receivable	67	1,096
	(43,972)	(52,065)
Net change in non-cash working capital (Note 16)	(6,931)	(3,194)
	(50,903)	(55,259)
<b>Financing activities</b>		
Repayment of long-term debt	(201)	(1,529)
Repayment of long-term redevelopment obligation	(6,103)	(5,805)
Deferred capital contributions received (excluding donated capital asset of \$nil (2014 - \$713))	49,060	42,175
Deferred contributions received	81,018	85,678
Decrease in bank indebtedness	(3,230)	(19,770)
Decrease in restricted cash	7,413	16,064
	127,957	116,813
<b>Investing activities</b>		
Purchase of investments	(4,285)	(2,303)
Sale of investments	8,221	283
	3,936	(2,020)
<b>Capital activity</b>		
Purchase of property and equipment	(58,236)	(73,185)
	(58,236)	(73,185)
Increase (decrease) in cash during the year	22,754	(13,651)
Cash, beginning of year	80,015	93,666
<b>Cash, end of year</b>	<b>102,769</b>	<b>80,015</b>

# Sinai Health System

## Notes to the financial statements

March 31, 2015 and March 31, 2014  
(In thousands of dollars)

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### 1. Organization

Sinai Health System (the Hospital) is a public teaching and research hospital affiliated with the University of Toronto. The Hospital provides patient care, teaches healthcare professionals, conducts research and provides chronic care and rehabilitation services. The Hospital was formed as a result of the amalgamation of Mount Sinai Hospital (MSH) and Bridgepoint Hospital (BH) effective January 1, 2015.

The Hospital is a registered charity under the Income Tax Act (Canada) and accordingly is exempt from income taxes, provided certain requirements of the Income Tax Act are met.

The Hospital is funded primarily by the Province of Ontario in accordance with budget arrangements established by both the MOHLTC and the Toronto Central Local Health Integration Network (TCLHIN). During the fiscal year, the Hospital operated under two separate Hospital Service Accountability Agreements (HSAAs), from the predecessor hospitals, which set out the rights and obligations of the parties to the HSAAs in respect of funding provided to the Hospital by the MOHLTC/TCLHIN. These HSAAs set out the performance standards and obligations of the Hospital.

The amalgamation has been accounted for using the continuity of interest method. Under the continuity of interest method, the carrying value of assets and liabilities of each of the predecessor entities have been carried forward at their book values and the financial statements are presented as if MSH and BH had been combined since their inception. MSH and BH's accounting policies were compared for consistency upon amalgamation and no adjustments resulted to the MSH and BH financial statements as previously presented.

These statements and accompanying notes reflect the operations of the amalgamated entity.

### 2. Significant accounting policies

#### ***Basis of presentation***

These financial statements have been prepared by management in accordance with Canadian public sector accounting standards (PSAS), including standards that apply to government not-for-profit organizations. A summary of the significant accounting policies is as follows:

#### ***Revenue recognition***

The Hospital follows the deferral method of accounting for contributions, which includes donations and government grants. Unrestricted contributions are recognized as revenue when received or receivable. Externally restricted contributions are recognized as revenue in the year in which the related expenses are incurred.

Under the Health Insurance Act (Ontario) and the regulations thereunder, the Hospital is funded primarily by the Province of Ontario in accordance with funding arrangements established by the MOHLTC and TCLHIN.

Operating grants are recorded as revenue in the period to which they relate. Grants approved but not received at the end of a period are accrued. Where a portion of a grant relates to a future period, it is deferred and recognized in the subsequent period. These financial statements reflect management's best estimates of funding arrangements with the MOHLTC and TCLHIN.

All investment income is unrestricted and recognized as revenue when earned.

# Sinai Health System

## Notes to the financial statements

March 31, 2015 and March 31, 2014  
(In thousands of dollars)

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### 2. Significant accounting policies (continued)

#### ***Revenue recognition (continued)***

Amortization of building and research equipment is not included in the financial measures that are defined as part of the HSAA and accordingly has been reflected as an undernoted item in the statements of operations with the corresponding realization of revenue for deferred contributions and grants.

Contributions received in the form of donations and grants for specific capital expenditures are initially deferred and recorded as deferred capital contributions. These deferred contributions are realized into revenue on the same basis as the amortization of the cost of the related property and equipment. Funding for capital expenditures is recorded when there is an agreement with the ultimate donor and there is reasonable assurance the funding will be received in the near future.

Revenue generated from patient, preferred accommodation, and commercial activities is recognized when the goods are sold or the service is provided, the amounts can be reasonably estimated and collection is reasonably assured.

#### ***Inventories***

Inventories consist primarily of hospital supplies held for patient care and are recorded at the lower of cost and replacement cost. Cost is determined by the first-in, first-out method.

#### ***Property and equipment***

Property and equipment are stated at cost, less accumulated amortization. Assets acquired under capital leases are amortized over the estimated life of the assets or over the lease term, as appropriate.

Contributed property and equipment are recorded at fair value at the date of contribution. When property and equipment no longer contribute to the Hospital's ability to provide services, their carrying amounts are written down to their residual value. Costs incurred for new facilities, or that substantially increase the useful lives of existing property and equipment, are capitalized.

Property and equipment are amortized on a straight-line basis over the estimated useful lives of the assets as follows:

Land	not amortized
Artwork	not amortized
Building	10 to 40 years
Equipment	3 to 20 years
Software	3 to 5 years
Construction-in-progress	not amortized

Construction-in-progress comprises direct construction, development costs and capitalized interest. Interest costs, net of related interest income, are capitalized during the construction period. No amortization is recorded until construction is substantially complete and the assets are put in use.

#### ***Contributed services***

Certain ancillary services of the Hospital are voluntarily provided by the community. Since these services are not normally purchased by the Hospital and because of the difficulties in determining their fair value, these contributed services are not recognized in these financial statements.

# Sinai Health System

## Notes to the financial statements

March 31, 2015 and March 31, 2014  
(In thousands of dollars)

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### 2. Significant accounting policies (continued)

#### ***Administered funds***

Certain funds are administered by the Hospital on behalf of clinical groups. Transactions in the funds are not Hospital operating activities and do not flow through the statements of operations. Since these funds are held under administration, they are recorded as restricted cash on the statements of financial position with a corresponding liability.

#### ***Employee future benefit plans***

##### *a) Pension*

Employees of the Hospital are eligible to be members of the Healthcare of Ontario Pension Plan (HOOPP or the Plan), which is a multi-employer, defined benefit pension plan. The Hospital has adopted defined contribution plan accounting for the Plan because insufficient information is available to apply defined benefit plan accounting.

##### *b) Other than pension*

Employees are also entitled to certain other non-pension, post-employment benefits. The Hospital accrues its obligations under non-pension employee benefit plans as employees render services and has adopted the following policies:

- The cost of non-pension post-employment benefits earned by employees is determined by an actuary using the projected benefit method pro-rated on length of service and management estimated assumptions with regards to retirement age of employees and expected healthcare costs.
- Past service costs arising from plan amendments are expensed when incurred.
- Actuarial gains and losses on the accrued benefit obligation arise from changes in the actuarial assumptions used to determine the accrued benefit obligations. The net accumulated actuarial gains or losses are amortized over the average remaining service period of active employees.

#### ***Use of estimates***

The preparation of financial statements in conformity with PSAS requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of income and expenses during the reporting period. Actual results could differ from these estimates.

In addition, a portion of the revenue recognized from the MOHLTC and TCLHIN is an estimate. The Hospital entered into various accountability agreements with the TCLHIN that set out the rights and obligations of both parties in respect to funding provided to the Hospital by the TCLHIN and the MOHLTC. The accountability agreements set out certain performance standards and obligations that establish acceptable results for the Hospital's performance in a number of areas. If the Hospital does not meet its performance standards or obligations, the TCLHIN and/or the MOHLTC have the right to adjust funding received by the Hospital.

Other amounts which use estimates include capital assets, valuation of accounts receivable, valuation of certain accrued liabilities and obligations related to employee future benefits.

#### ***Related entities***

Investments in Sinai Trust and Toronto Centre for Phenogenomics are accounted for using the modified equity method, whereby the investment is initially recorded at cost and adjusted thereafter to recognize the Hospital's share of the entity's net surplus or deficit. Any distributions received are accounted for as a reduction in the investment.

# Sinai Health System

## Notes to the financial statements

March 31, 2015 and March 31, 2014  
(In thousands of dollars)

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### 2. Significant accounting policies (continued)

#### **Financial instruments**

Financial instruments are recorded at fair value on initial recognition. Financial instruments, such as investments quoted in an active market and all derivative financial instruments are reported at fair value.

All other financial instruments, including fixed income investments, are recorded at amortized cost. Unrealized changes in fair value are recognized in the statements of remeasurement gains and losses until they are realized, when they are transferred to the statements of operations.

All financial assets are assessed for impairment on an annual basis. When a decline in value is determined to be other than temporary, the amount of the loss is reported in the statements of operations and any unrealized gain or loss is removed from the statements of remeasurement gains and losses.

When the asset is sold, the unrealized gains and losses previously recognized in the statements of remeasurement gains and losses are reversed and recognized in the statements of operations.

Long-term debt is recorded at cost. The related long-term forward interest rate swap is recorded at fair value.

PSAS requires the Hospital to classify fair value measurements using a fair value hierarchy, which includes three levels of information that may be used to measure fair value:

- Level 1 - unadjusted quoted market prices in active markets;
- Level 2 - observable or corroborated inputs, other than Level 1, such as quoted prices for similar assets or liabilities in inactive markets, or market data for substantially the full term of the assets or liabilities; and
- Level 3 - unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets and liabilities.

The Hospital's investments are classified as Level 1. In management's opinion, the Hospital is not exposed to any significant credit, liquidity or market risk.

#### **Foreign currency translation**

Investments denominated in foreign currencies have been translated into Canadian dollars at exchange rates prevailing at the statement date. Investment income has been translated using exchange rates prevailing on the transaction date.

### 3. Cash

	2015	2014
	\$	\$
Operating funds	27,182	12,384
Restricted capital, research and designated funds	75,587	67,631
	<u>102,769</u>	<u>80,015</u>

Capital, research and designated funds include externally restricted contributions received for specific purposes within the Hospital's operation.

# Sinai Health System

## Notes to the financial statements

March 31, 2015 and March 31, 2014  
(In thousands of dollars)

### 4. Restricted cash

	2015	2014
	\$	\$
Restricted cash held for redevelopment	461	6,770
Restricted funds under administration	10,603	10,824
Restricted cash - current	11,064	17,594
Restricted cash - long-term	9,473	10,577
<b>Total restricted cash</b>	<b>20,537</b>	<b>28,171</b>

- a) Under the terms of the Development Accountability Agreement with the MOHLTC, the Hospital has received funds from the MOHLTC related to the Bridgepoint redevelopment project that are restricted in use. The unspent portion of these funds as of March 31, 2015 is \$9,934 (2014 - \$17,347), which is held in a sinking fund trust account. The current portion of \$461 (2014 - \$6,770) relates to redevelopment obligations for fiscal 2016.
- b) Restricted funds under administration consists of cash held and administered by the Hospital on behalf of the clinical groups and cannot be used for Hospital operations.

### 5. Short-term investments

	2015		2014	
	Cost	Fair value	Cost	Fair value
	\$	\$	\$	\$
Short-term investments in money market funds	18,250	18,250	14,686	14,686
Short-term investments in Guaranteed Investment Certificates (GICs)	2,500	2,500	10,000	10,000
	<b>20,750</b>	<b>20,750</b>	<b>24,686</b>	<b>24,686</b>

### 6. Accounts receivable

	2015	2014
	\$	\$
Research grants	11,030	11,027
MOHLTC	3,334	6,380
Commodity tax receivable	3,658	4,640
Patient services	4,710	4,389
Due from related entities (Note 14)	3,653	4,593
Other	11,701	11,516
	<b>38,086</b>	<b>42,545</b>

Patient accounts receivable are shown net of an allowance for potentially uncollectible amounts of \$1,345 (2014 - \$778).

# Sinai Health System

## Notes to the financial statements

March 31, 2015 and March 31, 2014  
(In thousands of dollars)

### 7. Capital grants receivable

Capital grants receivable relate to grants restricted in use to property and equipment acquisitions, which are receivable by the Hospital at year-end.

These amounts have also been included in deferred contributions related to property and equipment.

	2015	2014
	\$	\$
MOHLTC	3,617	2,512
Other	5,034	6,206
	8,651	8,718
Less: current portion	4,946	5,994
Long-term capital grants receivable	3,705	2,724

### 8. Other long-term assets

	2015	2014
	\$	\$
Interest rate swap (Note 10 (e))	-	302
Healthcare Insurance Reciprocal of Canada (HIROC) deposits (Note 17 (c))	2,940	2,306
Other	1,204	1,204
	4,144	3,812

### 9. Property and equipment

	2015		
	Cost	Accumulated amortization	Net book value
	\$	\$	\$
Land	7,166	-	7,166
Artwork	3,023	-	3,023
Building	1,217,035	255,362	961,673
Equipment	332,874	235,910	96,964
Software	6,188	5,093	1,095
Construction-in-progress	20,958	-	20,958
	1,587,244	496,365	1,090,879



# Sinai Health System

## Notes to the financial statements

March 31, 2015 and March 31, 2014  
(In thousands of dollars)

### 10. Bank indebtedness and long-term liabilities

	2015	2014
	\$	\$
Bank indebtedness	-	3,230
Capital loans	39,799	38,000
General purpose loan	53,360	28,941
Long-term accrued sick days	4,618	4,043
Other long-term liability (Note 17 (c))	2,511	1,921
Capital equipment financing	1,284	1,284
Fair value adjustment in respect of interest rate swap agreements	3,697	618
	105,269	78,037
Current portion of long-term liabilities	1,482	3,431
	103,787	74,606

- a) An unsecured, non-revolving bridge facility of \$10,000, which expired on February 26, 2015 of which \$nil (2014 - \$3,230) had been drawn.
- b) The capital loans consist of two loans:
- i) An unsecured revolving term facility of \$10,000, repayable on April 15, 2016 and available by way of advances at the bank's prime rate, of which \$10,000 had been drawn as of March 31, 2015 (2014 - \$8,000).
  - ii) An unsecured non-revolving term facility of \$30,000, maturing on December 1, 2039, with a fixed interest rate of 3.85%, of which \$29,799 was drawn as of March 31, 2015 (2014 - \$30,000).
- c) A general purpose unsecured revolving credit facility of \$36,500, repayable in full on April 15, 2016, and available by way of advances at the bank's prime lending rate and bankers' acceptances.

In addition, the Hospital operates a cash management structure with its lender under which certain cash balances in the amount of \$32,465 (2014 - \$21,000) are netted against the general purpose loan to assess credit limit availability and to calculate interest expense.

- d) In 2014, the Hospital entered into an agreement with a vendor to purchase capital equipment for the BH Site. The Hospital negotiated an interest free loan of \$1,727 effective March 30, 2014. The loan is repayable in five equal installments of \$345 each April 30, ending on April 30, 2018.

# Sinai Health System

## Notes to the financial statements

March 31, 2015 and March 31, 2014  
(In thousands of dollars)

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### 10. Bank indebtedness and long-term liabilities (continued)

- e) The Hospital has entered into the following two interest rate swap contracts relating to its long-term debt, both of which are recorded at fair value. The fair value of the interest rate swap is based on current pricing for the same notional interest rate swap (Level 2 of the fair value hierarchy).
- i) A notional principal of \$9,000 on the general loan (Note 10(c)) maturing March 28, 2016. The interest rate swap is at a fixed interest rate of 5.68%. During the year, a gain of \$262 (2014 - \$299) was recorded in the statements of remeasurement gains and losses. As of March 31, 2015, the swap was in a net unfavourable position and a liability of \$356 (2014 - net unfavorable of \$618) was recorded in current portion of long-term liabilities on the statements of financial position.
  - ii) A notional principal of \$30,000 (Note 10 (b)(ii)) maturing December 1, 2039. During the year, a loss of \$3,643 (2014 - gain of \$1,949) was recorded in the statements of remeasurement gains and losses. As of March 31, 2015, the swap was in a net unfavourable position and a liability of \$3,341 (2014 - net favorable of \$302 recorded in other long-term assets) was recorded in long-term liabilities on the statements of financial position.
- f) An unsecured, revolving credit facility of \$10,000 to facilitate everyday operations; no funds have been drawn on the revolving line of credit.

Principal due within each of the next five years and thereafter on capital loan and capital equipment as of March 31, 2015 is as follows:

	\$
2016	1,126
2017	1,160
2018	1,197
2019	1,232
2020	925
Thereafter	25,443
	31,083

Principal due within each of the next five years and thereafter on capital loan and capital equipment as of March 31, 2014 is as follows:

	\$
2015	3,499
2016	821
2017	847
2018	873
2019	900
Thereafter	26,290
	33,230

# Sinai Health System

## Notes to the financial statements

March 31, 2015 and March 31, 2014  
(In thousands of dollars)

### 11. Long-term redevelopment obligation

In July 2009, the MOHLTC provided approval for BH to enter into a Project Agreement with the successful bidder for the construction of BH's Capital Redevelopment Project as a Design, Build, Finance and Maintain Alternative Financing and Procurement Project. The Project Agreement includes a 30-year facility maintenance period. The redeveloped BH Site is purpose built to serve those in need of rehabilitation services and those living with complex chronic disease.

The Hospital is committed to payments over 30 years for the capital and operating costs of the facility supported by the approval of the MOHLTC. The MOHLTC's share of the funding for the facility is supported by the Development Accountability Agreement. Annual funding from the MOHLTC is conditional upon an appropriation of funds by the legislature of Ontario in the fiscal year in which the payment becomes due.

The total project obligation within the Project Agreement is \$1,230,308. This obligation will be satisfied by MOHLTC funding of \$1,159,433 as per the Development Accountability Agreement. The balance of \$70,875 represents the local share obligation of the Hospital which, with the exception of \$10,578 in lifecycle payments due in future periods, was paid using a combination of restricted investments, foundation grants, and long-term bank debt. The obligations associated with the Project Agreement are recorded in these statements in today's dollars.

	2015	2014
	\$	\$
Long-term redevelopment obligation, due Feb 28, 2043 monthly payments of \$2,112 including principal and interest at 7.46%	380,827	382,664
Current portion	6,415	6,103
	<u>374,412</u>	<u>376,561</u>

Principal due within each of the next five years and thereafter, on the long-term redevelopment obligation to be fully funded by the MOHLTC, is as follows:

	\$
2016	6,415
2017	6,743
2018	7,088
2019	7,451
2020	7,832
Thereafter	<u>345,298</u>
	<u>380,827</u>

# Sinai Health System

## Notes to the financial statements

March 31, 2015 and March 31, 2014  
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### 11. Long-term redevelopment obligation (continued)

As of March 31, 2014, principal due within each of the next five years and thereafter, as described above, is as follows:

	\$
2015	6,103
2016	6,415
2017	6,743
2018	7,088
2019	7,451
Thereafter	348,864
	382,664

### 12. Employee future benefits

#### **Pension plan**

Substantially all employees are eligible to be members of HOOPP which is a multi-employer defined benefit pension plan. Plan members will receive benefits based on the length of service and on the average of annualized earnings during the five consecutive years prior to retirement, termination, or death, which provide the highest earnings.

The most recent actuarial valuation of the Plan as at December 31, 2014 indicates the Plan is 115% funded. During the year, the Hospital contributed \$25,674 (2014 - \$24,500) to the Plan on behalf of employees.

#### **Other post-employment benefits**

The Hospital provides extended healthcare, dental and life benefits to certain of its employees and extends this coverage to the post-retirement period. In addition, a Supplemental Executive Retirement Plan (SERP) is available for a limited number of executive members. The related benefit liabilities were determined by actuarial valuation studies. The dates of the last actuarial valuation for MSH and BH were March 31, 2013 and March 31, 2014, respectively.

The employee future benefits at March 31 include the following components:

	2015		
	SERP	Post- employment benefits	Total
	\$	\$	\$
Accrued benefit obligation	9,271	21,577	30,848
Unamortized actuarial losses	(2,224)	(3,590)	(5,814)
Employee future benefits liability recorded in the statement of financial position	7,047	17,987	25,034
Less: current portion			500
Long-term portion			24,534

**Sinai Health System**  
Notes to the financial statements  
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**12. Employee future benefits (continued)**

***Other post-employment benefits (continued)***

	2014		
	SERP	Post- employment benefits	Total
	\$	\$	\$
Accrued benefit obligation	8,610	17,446	26,056
Unamortized actuarial losses	(1,691)	(806)	(2,497)
Employee future benefits liability recorded in the statement of financial position	6,919	16,640	23,559
Less: current portion			780
Long-term portion			22,779

The movement in the employee future benefits liability during the year is as follows:

	2015		
	SERP	Post- employment benefits	Total
	\$	\$	\$
Employee future benefits liability - April 1, 2014	6,919	16,640	23,559
Current service cost	50	920	970
Interest cost	339	763	1,102
Amortization of actuarial losses	110	64	174
Pension and post-employment benefits expense	499	1,747	2,246
Benefits paid	(371)	(400)	(771)
Employee future benefits liability - March 31, 2015	7,047	17,987	25,034

# Sinai Health System

## Notes to the financial statements

March 31, 2015 and March 31, 2014  
(In thousands of dollars)

### 12. Employee future benefits (continued)

#### *Other post-employment benefits (continued)*

			2014
	SERP	Post- employment benefits	Total
	\$	\$	\$
Employee future benefits liability - April 1, 2013	6,949	15,235	22,184
Current service cost	7	985	992
Interest cost	281	718	999
Amortization of actuarial losses	46	145	191
Pension and post-employment benefits expense	334	1,848	2,182
Benefits paid	(364)	(443)	(807)
Employee future benefits liability - March 31, 2014	6,919	16,640	23,559

The significant actuarial assumptions adopted in measuring the Hospital's accrued benefit obligations are as follows:

	2015	
	SERP	Post- employment benefits
	%	%
Discount rate	3.50	3.00 - 3.25
Expected benefit cost trend in health care *	-	7.25 - 8.00
Expected benefit cost trend in dental care	-	4.00

	2014	
	SERP	Post- employment benefits
	%	%
Discount rate	4.00	4.00 - 4.25
Expected benefit cost trend in health care *	-	7.25 - 8.00
Expected benefit cost trend in dental care	-	4.00

The average remaining service period of active employees is 14 to 16 years (2014 - 14 to 16 years).

\* The rate is presumed to decline by 0.25 percentage points per annum to an ultimate rate of 5%.

# Sinai Health System

## Notes to the financial statements

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### 13. Deferred contributions

	2015				
	Capital funds	Designated funds	Research funds	Other operating	Total
	\$	\$	\$	\$	\$
Balance, April 1, 2014	611,424	13,269	48,293	197	673,183
Contributions received	49,060	11,334	69,684	-	130,078
Amortization/recognition	(45,265)	(11,055)	(70,293)	-	(126,613)
Balance, March 31, 2015	615,219	13,548	47,684	197	676,648
Less: current portion	14,816	13,548	47,684	-	76,048
Long-term portion	600,403	-	-	197	600,600

  

	2014				
	Capital funds	Designated funds	Research funds	Other operating	Total
	\$	\$	\$	\$	\$
Balance, April 1, 2013	611,063	12,444	42,691	262	666,460
Contributions received	42,888	8,911	76,756	11	128,566
Amortization/recognition	(42,527)	(8,086)	(71,154)	(76)	(121,843)
Balance, March 31, 2014	611,424	13,269	48,293	197	673,183
Less: current portion	12,889	13,269	48,293	-	74,451
Long-term portion	598,535	-	-	197	598,732

The current portion of deferred contributions represents the unspent amount of externally restricted contributions received for specific purposes. The long-term portion of deferred contributions represents the unamortized amount of contributions, which has been used for the purchase of property and equipment.

### 14. Related entities

#### ***Bridgepoint Collaboratory for Research and Innovation (BCRI)***

BCRI is a non-share capital corporation incorporated pursuant to the laws of Canada. BCRI continued under the Canada Not-for-profit Corporations Act and is a registered charity (charitable organization) under the Income Tax Act (Canada). It conducts clinical research supporting the care of clients served by the BH site of the Hospital. During the year, BH provided grants in the amount of \$79 (2014 - \$215) on behalf of the MOHLTC for MOHLTC funded projects.

#### ***Bridgepoint Foundation (BF)***

BF is a non-share capital corporation incorporated pursuant to the laws of the Province of Ontario. BF is a registered charity (public foundation) under the Income Tax Act (Canada). The Hospital and BF share an executive and have a limited number of common directors. BF supports the Hospital in its charitable mission and BF grants funds to the Hospital as approved by the Board of Directors of BF. During the year, BF provided operating grants in the amount of \$404 (2014 - \$84) and capital grants in the amount of \$291 (2014 - \$2,064).

# Sinai Health System

## Notes to the financial statements

March 31, 2015 and March 31, 2014  
(In thousands of dollars)

### 14. Related entities (continued)

#### ***Bridgepoint Health (Health)***

Health is a non-share capital corporation incorporated pursuant to the laws of Canada. Health continued under the Canada Not-for-profit Corporations Act and is a registered charity (private foundation) under the Income Tax Act (Canada). Health generates ancillary revenue to support the activities of the Hospital and BCRI.

Effective January 1, 2015, the members of Health are the directors of the Hospital. Health has not been consolidated in Hospital's financial statements.

The Hospital provides space and administrative services to Health. During the year, Health granted \$170 (2014 - \$250) to the Hospital for the purpose of funding the redevelopment project. The Hospital has credit facilities arranged related to its capital redevelopment project. Health has provided a guarantee to the Hospital's credit facilities for its capital redevelopment project. As at March 31, 2015, there were no significant restrictions on the resources of Health and the accounting policies followed by Health substantially conform with those of the Hospital. A financial summary of this non-consolidated entity as at March 31, 2015 and March 31, 2014 is as follows:

	2015	2014		2015	2014
	\$	\$		\$	\$
Financial position			Results of operations		
Total assets	5,685	5,840	Total revenue	968	1,166
Total liabilities	249	485	Total expenses	(887)	(1,090)
Net assets	5,436	5,355	Excess of revenue over expenses	81	76

There was a cash outflow of \$141 (2014 - inflow \$382) from operating activities and a cash outflow of \$331 (2014 - \$15) from capital activities.

The Hospital provides banking services to Health, BCRI and BF. The Hospital makes payments and receives funds on behalf of these entities, and settles the outstanding balances at regular intervals throughout the year. No financing charges are levied on these interim balances. As at March 31, 2015, Health owed the Hospital \$167 (2014 - \$409), the BCRI owed the Hospital \$59 (2014 - \$nil), and BF owed the Hospital \$306 (2014 - \$8). These transactions are in the normal course of operations and are measured at the exchange amount, which is the amount of consideration established and agreed to by the related entities.

#### ***Circle of Care (CoC)***

On October 28, 2014, the TCLHIN approved the voluntary affiliation of the Hospital with CoC, a community based not-for-profit agency whose objectives include providing home care services to individuals across Metropolitan Toronto. CoC is a separate corporation with its own Board of Directors. The Hospital's Board of Directors is responsible for appointing 50% of the CoC Board of Directors. CoC is a registered charity (charitable organization) under the Income Tax Act (Canada). There were no transactions between the Hospital and CoC for the year ended March 31, 2015.

# Sinai Health System

## Notes to the financial statements

March 31, 2015 and March 31, 2014

(In thousands of dollars)

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### 14. Related entities (continued)

#### ***Mount Sinai Hospital Foundation of Toronto (MSHF)***

MSHF is a non-share capital corporation incorporated pursuant to the laws of the Province of Ontario. MSHF is a charitable organization (public foundation) registered under the Income Tax Act (Canada). The Hospital and MSHF share an executive and have a limited number of common directors.

MSHF supports the Hospital in its charitable mission and provides donations to the Hospital for capital, clinical programs and research activities of the Lunenfeld-Tanenbaum Research Institute (LTRI), a division of the Hospital. During the current year, the Hospital received \$35,063 (2014 - \$33,687) in donations from MSHF. In addition, MSHF has contributed funding for a portion of the current year's bank interest expense in the amount of \$58 (2014 - \$361).

The total amount receivable from MSHF as at March 31, 2015 is \$6,909 (2014 - \$7,053), of which an estimated amount of \$2,113 (2014 - \$2,507) will be received within one year and is included in accounts receivable. The remaining balance of \$4,796 (2014 - \$4,546) is accordingly classified as a long-term receivable.

#### ***The Sinai Trust (Trust)***

Trust, a for-profit entity, established to develop commercial opportunities for the benefit of the Hospital and MSHF, has a December 31 year-end. Sinai Trustee Corporation (Trustee), a non-share capital corporation incorporated pursuant to the laws of Canada, serves as the trustee of the Trust.

The Hospital accounts for its interest in the Trust based on the modified equity method. The Hospital recorded an operating profit of \$3 (2014 - \$111) in the statements of operations and the investment is recorded in prepaid deposits and sundry assets.

#### ***Toronto Centre for Phenogenomics (TCP)***

TCP is an unincorporated joint venture between the Hospital and the Hospital for Sick Children, comprising a 120,000 square foot of state-of-the-art mouse research facility. On May 11, 2004, TCP entered into a lease with the Hospital to rent space in the research building for a term of 30 years at a basic rent of \$10 per annum. The lease commenced on June 27, 2007.

The Hospital's interest in TCP is 50%. The Hospital uses the modified equity method to record its share of TCP's operating loss of \$nil (2014 - loss of \$11) in the statements of operations and the investment is recorded in prepaid deposits and sundry assets.

During the year, the Hospital provided support services to TCP, on a cost recovery basis, amounting to \$425 (2014 - \$323) and TCP provided research facilities and services to LTRI, on a cost recovery basis, amounting to \$533 (2014 - \$1,136).

As at March 31, 2015, the Hospital has a net payable from TCP amounting to \$213 (2014 - net receivable of \$1,021), which has been included in accounts receivable.

### 15. Lunenfeld-Tanenbaum Research Institute (LTRI)

The Hospital carries on its research mission through LTRI, a division of the Hospital. The purpose of the research is to improve health outcomes. Funding for LTRI is provided by a variety of external sources, including governments, charitable organizations, private industry, and MSHF.

# Sinai Health System

## Notes to the financial statements

March 31, 2015 and March 31, 2014  
(In thousands of dollars)

### 16. Statements of cash flows

The net change in non-cash working capital balance relating to operations consists of the following:

	2015	2014
	\$	\$
Accounts receivable	4,459	9,662
Inventories	241	336
Prepaid deposits and sundry assets	167	(133)
Accounts payable and accrued liabilities	(11,798)	(13,059)
	<u>(6,931)</u>	<u>(3,194)</u>

### 17. Commitments and contingencies

- a) From time to time, the Hospital is named in lawsuits related to its activities. These claims are at various stages and therefore it is not possible to determine the merits of these claims or to estimate the possible financial liability, if any, to the Hospital. Accordingly, no material provisions have been made for loss in these financial statements.
- b) Future operating commitments related to future lifecycle costs (for the BH site), leases, and contracts for facility operating and maintenance as at March 31, 2015 are as follows:

	\$
2016	10,768
2017	9,270
2018	8,731
2019	9,432
2020	9,492
Thereafter	171,924
	<u>219,617</u>

Future operating commitments as described above as at March 31, 2014 are as follows:

	\$
2015	8,929
2016	8,673
2017	8,839
2018	8,344
2019	9,039
Thereafter	179,914
	<u>223,738</u>

# Sinai Health System

## Notes to the financial statements

March 31, 2015 and March 31, 2014  
(In thousands of dollars)

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### 17. Commitments and contingencies (continued)

- c) The Hospital is a member in HIROC and therefore has an economic interest in HIROC. HIROC is a pooling of the public liability insurance risks of its members which are Canadian not-for-profit healthcare organizations. All members of the HIROC pool pay annual premiums, which are actuarially determined. All members are subject to assessment for losses, if any, experienced by the pool for the years in which they were members. No assessments have been made for the years ended March 31, 2015 and March 31, 2014.

Since its inception in 1987, HIROC has accumulated an unappropriated surplus, which is the total of premiums paid by all subscribers plus investment income, less the obligation for claims reserves and expenses and operating expenses.

In 2012, the Hospital entered into an agreement with HIROC whereby HIROC continues to provide indemnity insurance to the Hospital; however, the cost of investigating and defending any litigation claims, previously included in the insurance premium, will be borne by the Hospital.

Under the agreement, the Hospital provides deposits to HIROC Management Limited (HML), which acts as an agent to pay legal expenses on behalf of the Hospital. For the year ended March 31, 2015, the Hospital has recorded legal expenses of \$1,138 (2014 - \$1,101) based on the assessment of the actuary engaged by HML, which have been included in the statements of operations. As at March 31, 2015, the deposit balance was \$3,453 (2014 - \$2,656), of which \$2,940 (2014 - \$2,306) is not expected to be used within one year and is therefore disclosed as a long-term asset (Note 8), and the total liability was estimated to be \$3,023 (2014 - \$2,270), of which \$2,511 (2014 - \$1,921) is not expected to be paid within one year and is therefore disclosed as a long-term liability (Note 10).

- d) Effective March 31, 2006, the Hospital entered into an agreement with Plexxus, whose primary responsibility is to provide supply chain services in the areas of strategic sourcing, logistics, buying and certain information technology services. The objective is to provide these services at a lower cost as compared to the members' costs prior to entering into the agreement. Based on the agreement, Plexxus has the right to charge membership fees to its members. A process is established in the agreement for Plexxus to obtain the approval of the members to charge additional fees. If any member fails to pay their membership fees to Plexxus throughout the period covered by the agreement, the Hospital and the other members are responsible for lending an amount to Plexxus, based on a sharing formula, to cover these deficiencies. As at March 31, 2015 and March 31, 2014, no member was in default.
- e) The Hospital has entered into various contracts for construction and purchase of capital equipment. The commitments outstanding as at March 31, 2015 are estimated to be \$25,852 (2014 - 21,700).

# Sinai Health System

## Notes to the financial statements

March 31, 2015 and March 31, 2014  
(In thousands of dollars)

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### 18. Financial instruments and risk management

#### **Financial instruments**

The Hospital's financial instruments are generally classified and measured as follows:

<b>Assets/liabilities</b>	<b>Measurement category</b>
Cash and cash equivalents	Fair value
Short-term investments	Fair value
Account receivable	Amortized cost
Capital grants receivable	Amortized cost
Due from related party	Amortized cost
Accounts payable and accrued liabilities	Amortized cost
Short-term financing	Amortized cost
Long-term liabilities	Amortized cost
Interest rate swaps	Fair value

All financial assets, except the interest rate swaps, are tested annually for impairment. When financial assets are impaired, impairment losses are recorded in the statements of operations.

For financial instruments measured using amortized cost, the effective interest rate method is used to determine interest income or expense.

#### **Derivatives**

The Hospital currently employs interest rate swaps to convert the variable interest rate on \$39,000 (Note 10(e)) of its bank loans to a fixed interest rate. The interest rate swaps are employed in order to eliminate variability in future interest cash flows. The swaps are measured at fair value until settled. The change in fair value of the swap is recorded in the statements of remeasurement gains and losses.

#### **Risk management**

The Hospital is exposed to a variety of financial risks, including credit risk, liquidity risk and market risk. The Hospital has adopted an integrated risk management framework. The framework provides a consistent methodology to manage risks across the Hospital.

#### **Credit risk**

As at March 31, 2015 and March 31, 2014, the Hospital's exposure to credit risk in the event of non-payment by patients for non-insured services and for services provided to non-resident patients is not material.

#### **Liquidity risk**

Liquidity risk is the possible risk of not being able to meet financial obligations when due. The Hospital manages its liquidity risk by forecasting cash flows from operations and anticipating capital, investing and financing activities and maintaining credit facilities to ensure it has sufficient funds available to meet current and foreseeable financial requirements.

# Sinai Health System

## Notes to the financial statements

March 31, 2015 and March 31, 2014  
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### 18. Financial instruments and risk management (continued)

#### *Liquidity risk (continued)*

The table below is a maturity analysis of the Hospital's financial liabilities as at March 31, 2015:

	Up to 6 months	More than 6 months up to 1 year	More than 1 year up to 5 years	More than 5 years	Total
	\$	\$	\$	\$	\$
Accounts payable and accrued liabilities	84,284	7,878	-	-	92,162
Bank indebtedness and long-term liabilities	-	1,482	70,385	33,402	105,269
	84,284	9,360	70,385	33,402	197,431

The table below is a maturity analysis of the Hospital's financial liabilities as at March 31, 2014:

	Up to 6 months	More than 6 months up to 1 year	More than 1 year up to 5 years	More than 5 years	Total
	\$	\$	\$	\$	\$
Accounts payable and accrued liabilities	95,584	8,376	-	-	103,960
Bank indebtedness and long-term liabilities	-	3,431	44,273	30,333	78,037
	95,584	11,807	44,273	30,333	181,997

#### **Market risk**

The Hospital is exposed to market risk through the fluctuation of financial instrument fair values due to changes in market prices. Interest rate risk is the significant market risk, which arises from fluctuations in interest rates and the degree of volatility of these rates. The Hospital is exposed to interest rate risk on its long-term debt (Note 10). The Hospital has mitigated this risk by way of interest rate swaps, which effectively fix the interest rates of a portion of the long-term debt, and utilizes mirror netting with a significant portion of the cash balance, which effectively reduces the interest on the floating rate portion of the debt.

As at March 31, 2015 and March 31, 2014, the Hospital's estimate of the exposure to interest rate risk and the effect on net assets is not material.